

PRESS RELEASE

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New policy guide maps the political compromises needed to deliver the One Europe, One Market Roadmap

New guide identifies 16 political deals EU negotiators must strike to deliver all 42 priorities in the One Europe, One Market Roadmap by the end of 2027.

Brussels 1 October 2026 - The Jacques Delors Friends of Europe Foundation today publishes a practical guide to breaking the political deadlock around completion of the Single Market. “**The political conditions for delivering the One Europe One Market Roadmap**” paper identifies 16 nodes of contention that negotiators must bridge to deliver the Roadmap’s 42 priorities by the end of 2027, setting out the positions and interests involved in each. It addresses political bottlenecks, regulatory friction, or differing national perspectives among member states preventing full market integration. The publication follows Commission President Ursula von der Leyen’s call in her State of the Union address on 16 September for all EU institutions to accelerate delivery: “By the end of next year, we can and must complete this historic overhaul of the Single Market.”

The paper is launched today at the [State of Europe high-level roundtable](#) in Brussels, where more than 200 policymakers, business leaders and civil society leaders are gathering to debate Europe’s priorities. Hosted by Friends of Europe, a co-founding organisation of the Foundation, the event brings the guide’s proposed trade-offs directly to decision-makers. The analysis is the product of a broader consultation led by Enrico Letta and Pascal Lamy, involving experts and stakeholders from the [Jacques Delors institutes](#), [Arel Single Market Lab](#) and [Friends of Europe](#).

“Europe needs to move faster. There is broad agreement on where we want to go: a Single Market that makes us more secure, more competitive, more sustainable and more prosperous. To get there, we need to be clear about the choices on the table. This paper sets them out openly, so that compromises can be built in time to deliver real results.”, says **Enrico Letta**, former Prime Minister of Italy, author of the Letta report on the Single Market and Member of the Board of the Jacques Delors Friends of Europe Foundation. Enrico Letta will be discussing the new paper with policymakers and delegates at State of Europe high-level roundtable.

The guide organises the Roadmap’s regulatory projects across five areas: the Savings and Investments Union, the Energy Union, the Connectivity Union, a Strategic Single Market, and social and territorial cohesion. The projects range from banking supervision, deposit insurance and electricity interconnectors to the Emissions Trading System review, spectrum, EU Inc., “Made in EU” rules and merger control. Mapping these contested files in one framework shows negotiators where a concession in one area could unlock agreement in another—turning the Roadmap from a list of ambitions into a package capable of attracting political support. Details in the full paper [here](#), as well as in a supporting infographic [here](#).

The launch begins a roadshow to around a dozen European cities over the coming months. At each stop, the Foundation will test the proposed trade-offs with policymakers, businesses, social partners and researchers, identify areas of convergence and feed national perspectives into the push for an EU-wide agreement on the Roadmap.

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Notes to editors

- Enrico Letta is available for interviews to discuss the paper and its findings. Please contact us with any questions.
- Please see the full paper: “The political conditions for delivering the One Europe One Market roadmap” [here](#), as well as a supporting infographic [here](#).
- The OEOM Roadmap was signed on 24 April 2026 by the Parliament, the Council and the Commission. It has 5 building blocks and 42 priorities, to be delivered by the end of 2027.
- State of Europe high-level roundtable: 1 October 2026, TheMerode Club Brussels, <https://www.friendsofeurope.org/events/state-of-europe-2026/#schedule>

About the Jacques Delors Friends of Europe Foundation

The Jacques Delors Friends of Europe Foundation (JDFoE) is a pan-European independent think tank, advocacy organisation and communications platform bringing together expertise, ideas and leadership to advance a stronger, more united and more resilient Europe.

Building on the legacy and networks of the Jacques Delors Institutes in Paris, Brussels and Berlin and Friends of Europe, the Foundation brings together Europe’s brightest minds, boldest leaders and most engaged citizens to address Europe’s pressing challenges and help shape practical solutions for the future of our continent.

The Foundation focuses on strengthening Europe’s capacity to act and deliver in key areas including prosperity, security and resilience, democracy, sustainability and Europe’s role in the world.

One of the Foundation’s key priorities is helping to complete the Single Market - Europe’s safest and most powerful tool to strengthen its economy and sovereignty. The JDFoE Foundation is leading the One Europe One Market campaign, led by Board member Enrico Letta, to support the EU roadmap’s ambition and timeline with expertise and practical guidance for political decisionmakers. The campaign includes a One Europe One Market Roadshow through European capitals to bring national perspectives into the discussion on completing the Single Market and to build genuine support at the local level, both among business leaders and citizens. A network of experts and strategic partners including the Jacques Delors institutes in Paris and Berlin, Arel Single Market Lab in Rome, and Friends of Europe in Brussels are providing expertise and insights.

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About Friends of Europe

Friends of Europe is an independent think tank that connects Europe’s leaders, experts and citizens to debate the continent’s defining challenges and turn ideas into policy. Our work spans digital, security, health, energy and Europe’s global role. We’re known for State of Europe, European Young Leaders and Debating Europe, and we represent no government, party or commercial interest. CommunicationsTeam@friendsofeurope.org; www.friendsofeurope.org

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